

नॉर्थ ईस्टर्न इलेक्ट्रिक पावर कॉरपोरेशन लिमिटेड

NORTH EASTERN ELECTRIC POWER CORPORATION LIMITED



भारत सरकार का उद्यम: A Govt. of India Enterprise

मिनीरत्न : श्रेणी-I: Miniratna : Category-I

एनटीपीसी लिमिटेड की पूर्ण स्वामित्व वाली सहायक कंपनी

A Wholly owned subsidiary of NTPC Ltd



OFFICE OF THE EXECUTIVE DIRECTOR (CONTRACT & PROCUREMENT)

SHORT NOTICE INVITING BIDS (E-Tender)

(DOMESTIC COMPETITIVE BIDDING)

NIB No. 487 Dated 09.01.2026

NEEPCO Ltd. invites online electronic bids in the e-tender portal <https://etenders.gov.in> from prospective bidders fulfilling the Qualifying Requirement under the Single-Stage Two-Envelope bidding system through **Domestic Competitive Bidding (DCB) route** for EPC execution of Power House Electro-Mechanical Works for 3x80MW (240MW) Heo Hydro Electric Project, Arunachal Pradesh.

For further details, interested bidders may visit websites <https://etenders.gov.in> and www.neepco.co.in. Subsequent Corrigendum/ Addendum/ Clarifications to the tender shall be published only on the websites mentioned above. The last date for submission of bids is **06.02.2026** by **14:00 Hours**.

Place: Shillong, Meghalaya

Dated: 09.01.2026

EXECUTIVE DIRECTOR
Contracts & Procurement

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NIB No. 487 Dated 09.01.2026

**DETAIL NOTICE INVITING BIDS (E-TENDER)
(DOMESTIC COMPETITIVE BIDDING)**

FOR

EPC execution of Power House Electro-Mechanical Works for 3x80MW Heo Hydro Electric Project, Arunachal Pradesh.

1. North Eastern Electric Power Corporation Limited (NEEPCO Ltd.) invites online tender at the e-procurement portal <https://etenders.gov.in> from prospective bidders fulfilling the Qualifying Requirement under Single-Stage Two-Envelope bidding system through Domestic Competitive Bidding (DCB) route for EPC execution of Power House Electro-Mechanical Works for 3x80 MW (240 MW) Heo Hydro Electric Project, Arunachal Pradesh" as described under various sections of the Technical Specifications, Vol-II- Sec-I to V of Bid Document

2. Scope of work:

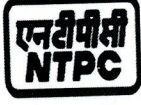
The scope of work in this Contract covered by the Electrical and Mechanical works, General Technical Specification is broadly established in the Particular Technical Specifications (Volume-II, Section-II). In addition to this the Contractor shall prepare the detailed design and engineering, manufacture, testing at works, despatch and delivery of all electro-mechanical equipment to be installed in the power house of 3 x 80 MW Heo Hydro Electric Project and covered in this General Technical Specification (Volume II, Section I), Schedule of Requirement (Volume-II, Section III) and drawings (Volume -II, Section IV) including construction and installation drawings as well as calculations, material specifications, operating and maintenance instructions, etc., as detailed in the Particular Technical Specifications.

The scope shall also include:

- Overseas transportation covering freight and insurance from port of shipment to the port of entry of India and customs clearance and port charges etc. (in case of goods of foreign origin) if applicable,
- Inland transportation in India including freight and insurance for delivery at project site,
- Storage and preservation of all equipment at site or any other intermediate locations till installation and commissioning,
- Complete assembly, erection, testing and commissioning at site,

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- Design and Engineering on Computerised Modelling System including supply and installation of software and hardware of international repute for completed plant documentation,
- Training of purchaser's personnel in Design, Engineering, operation and maintenance of plant,
- All other works incidental to and connected to the above services from delivery up to the handing over the equipment after successful commissioning.

Any item though not specifically mentioned above but needed to complete the system and equipment to meet the intent of specification shall be deemed to be included in scope unless otherwise brought out under exclusions.

The Contractor shall manufacture, supply, install, test and commission the plant complete in every respect with the necessary accessories for reliable continuous operation, even if not all details are explicitly mentioned in the Specifications.

These Specifications include the performance of all work and the provision of all materials, permanent and temporary equipment, tools, accessories for transport to the site, including loading, unloading, if necessary reloading in the port of arrival, intermediate storage, protection of the plant from the effects of the weather, cleaning, drying, complete installation, painting, testing and commissioning of all plant and its accessories.

The Contractor shall make competent and experienced staff available for the training and assistance of the operating staff during commissioning and Test Service Period operation and, if required by the Corporation, for a period after completion of the Test Service Period which shall be agreed separately.

Exclusions:

The following item/ services shall be excluded from present scope of works:

- Civil works as detailed in clause no. 10 of Vol-II, Section-I(GTS).
- 220kV Transmission lines.

The above works as excluded from the present scope shall be undertaken by the purchaser through separate contract.

3. Bidding Procedure:

The Bidder shall submit online Bids under the Single-Stage Two-Envelope bidding system as follows:

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Techno-Commercial Bid (Envelope No. 1): This shall contain documents in support of Qualifying Requirements and Techno-Commercial Bid.

Price Bid (Envelope No. 2): This shall contain only the Price Bid. Price Bids of only those Bidders who qualify in Techno-Commercial evaluation shall be opened.

4. Time of Completion:

The scheduled Time for Completion of Works shall be 35 (thirty-five) months reckoned from the date of issue of Letter of Intent (LOI) by the Employer. The bidders shall submit a construction program considering Equipment planning, and mobilization of other resources to complete the Works within the stipulated Time for Completion.

5. Earnest Money Deposit/ Bid Security:

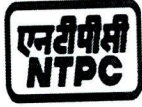
The Earnest Money Deposit shall be INR 5.16 Crore (Rupees Five point One Six) Crore only. The EMD shall be paid /deposited as per the procedure given in Sec-III of the Bid Document. Bids without or insufficient EMD shall be rejected.

6. Qualifying Requirements:

To be eligible to participate in the bidding, the prospective bidder shall meet the minimum Qualification Criteria set forth here under

6.1 General Qualifying Requirement:

- i) The bidder shall be a single entity registered in India. The bidder shall furnish copies of documents in support of registration, Company profile, copy of the Memorandum of Association (MOA) and Article of Association (AoA) of Company/Organization etc. along with the Techno-commercial bids.
- ii) Provisions of 'Public Procurement (Preference to Make in India), Order 2017-Revision reg.', issued vide Order No. P-45021/2/2017-PP(BE-II)-Part(4)Vol.II dated 19-07-2024 of Department for Promotion of Industry and Internal Trade (Public Procurement Section), Ministry of Commerce and Industry, Government of India, read in conjunction with Order No. A-1/ 2021-FSC-Part(5) Dated 16-11-2021 of Ministry of Power, Government of India and any subsequent amendments shall be applicable in this tender. Accordingly, only Class-I local suppliers are eligible for participation in this bid.



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iii) For bidders having relation with an entity incorporated, established or registered in a country which shares a land border with India as defined in Order (Public Procurement No. 4) bearing No. F.7/10/2021-PPD(1) Dated 23-02-2023 on the subject "Restrictions under Rule 144(xi) of the General financial Rules (GFRs) 2017" issued by Procurement Policy Division, Department of Expenditure, Ministry of Finance, Government of India, and subsequent clarifications thereof, the provisions of this Order shall apply.

6.2 Technical Qualifying Requirement: The following experience criteria shall be fulfilled by the bidder(s):

6.2.1 The bidder shall have successfully completed the Design, Engineering, Manufacture, Erection & Commissioning of at least 1 (One) Hydro-Turbine Generating Unit comprising of Vertical Turbine and Synchronous Generator, generating 50 MW or more at the generator terminals during the last 20 (Twenty) years and which has been in successful operation for at least 3 (Three) years during the last 7(Seven) years ending last day of the month previous to the one in which this bid is floated.

6.2.2 Authenticated documentary evidence in support of qualifying requirements, as mentioned above shall be submitted along with the Techno-Commercial Bids. For qualifying requirements specified above, the documents should be in the form of a Certificate of Clients/Owners. The bidder shall be required to submit the documentary evidence of successful operation as detailed above from the end-user only.

Documentary evidence in support of the above experience indicating details like scope of work, value of works executed, date of completion of the work, name & address including contact number, e-mail address of the clients/employers/owners; satisfactory completion of work and successful operation shall be furnished along with the Techno-Commercial bids for establishing eligibility in terms of the qualifying requirements. The documents should be in the form of copies of Work Order, Certificate of completion and successful operation from clients/employers/owners.

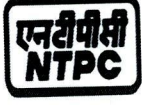
6.3 Financial Qualifying Requirement:

The following experience criteria shall be fulfilled by the bidder:

6.3.1 Minimum Average Annual Turnover:

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The average Annual Turnover of the bidder in the immediately preceding 2 consecutive Financial Years shall be at least **INR 187.55 Crore** (Rupees One Hundred Eighty Seven point Fifty Five Crore).

Annual Turnover should be certified by practising Chartered Accountant with UDIN.

For evaluation purposes, the annual turnover of preceding years shall be brought to the current price level by considering an average inflation rate of 6% per year.

6.3.2 Working Capital:

Capacity to have a cash flow amount/working capital judged from the immediately preceding financial year as per the audited balance sheet / equivalent financial statements. The bidder shall have working capital of not less than **INR 29.50 Crore** (Rs Twenty Nine point Five Zero) Crore.

Working Capital/Cash Flow amount shall be calculated by subtracting Current Liabilities (CL) from Current Assets (CA) i.e. (CA-CL) as per the audited balance sheet/ equivalent financial statements including profit and loss statement of the immediately preceding financial year. If an audited financial statement for the immediate preceding financial year is not available, then the bidder shall submit these statements certified by a practising Chartered Accountant with UDIN.

6.3.3 Net Worth:

The bidder shall have positive "Net Worth" in at least 02 financial years out of the last 03 financial years, with the condition of positive Net Worth in the immediately preceding financial year.

The Net Worth shall be calculated based on Subscribed and Paid-up Capital + Free Reserves + Unallocated balance surplus amount of Profit and Loss Account less Loss in Profit & Loss Account if not reduced from Reserves.

6.3.4 Bid Capacity:

The available Bid Capacity of the Bidder at the time of submission of Bid, calculated as under should not be less than **INR 516.27 Crore**.

$$\text{Bid Capacity} = 2 \times A \times N - B$$

Where,

A= Indexed value of maximum value of works executed (in an ongoing or completed project) in any one year during last 5 years, keeping index of inflation as 6%

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(compounded annually) for calculating 'A' at present Price Level.

N = Completion time of the Works put to tender in years.

B = Value at current price level of existing commitments and on-going works (as on the latest date for bid submission) to be completed in next "N" years.

Bid capacity shall be assessed at the time of submission of Techno-commercial Bid. Bidders shall calculate their Bid Capacity as per the stipulated formula and get it certified by the practising Chartered Accountant with UDIN (Unique Document Identification Number) and submit along with their Bid.

Complete Audited Annual Reports along with Audited Balance Sheets, Profit and Loss Account & detailed Schedule and other financial statements for the preceding 5(five) financial years, ending 31st March of the previous Financial Year, along with Letter of adequacy and commitment from their Bankers/ Financial Institutions of International repute should be furnished along with their bids for evaluating the above financial criteria. In case where the audited results of the preceding financial years are not available, certified financial statements from a practicing Chartered Accountant will be also be considered acceptable.

In the certificates and attestations by the practising Chartered Accountant, UDIN (Unique Document Identification Number) shall always be mentioned therein.

6.4 Bids by Merged/ Acquired/ Demerged / Subsidiary Companies:

6.4.1 In case of a Bidder's Company, formed after merger and/ or acquisition of other companies, past experience and other antecedents of the merged/acquired companies will be considered for qualification of such Bidder's Company provided such Bidder's Company continues to own the requisite assets and resources of the merged/ acquired companies needed for execution and successful implementation of the work package put to tender.

6.4.2 If the Bidder is a demerged company (by virtue of a corporate restructuring exercise etc.), credentials of its original/ parent entity /company shall not be considered for qualification of such Bidder.

6.4.3 If the Bidder Company is a Subsidiary Company and applies for qualification on the unconditional technical and financial strength of the Parent/Holding Company, the same shall be considered provided the Parent/Holding Company commits to sign a Separate Agreement with NEEPCO Ltd (as per Proforma enclosed at Form-D of Vol-I, Sec-VII, Bid Form & Other Forms of bid document) confirming full support for the General, Specific and Financial requirements of the Subsidiary Company and commits

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to take up the works itself in case of non-performance by the Subsidiary Company in the event of award of the works to the Bidder Subsidiary Company. An undertaking by the Parent/ Holding Company to this effect shall be submitted along with the bid (as per Proforma enclosed at Form-E of Vol-I, Sec-VII, Bid Form & Other Forms). Further, participation in bid is restricted to either Parent/Holding Company or Subsidiary company and not by both.

For the purpose stated herein above in this clause, 'Parent Company' shall mean the 'Holding Company' owning majority (more than 50%) shares of such Bidder (Subsidiary) Company. Similarly, by extensions of this interpretation, if "A" is owned by a 'Holding Company' "B" which in turn is owned by another 'Holding Company' "C", then "C" is construed as the 'Parent Company' of "A" as well as "B" and so on. An apex 'Parent Company' may own number of independent Subsidiary/Group Companies and if any of these Subsidiary/Group Company commits assured support and unhindered access to its assets and resources to another Subsidiary/Group Company (Bidder in this case) under the same apex 'Parent Company' then experience and other credentials of such Subsidiary/Group Company shall be considered for qualification of the Bidder Subsidiary Company provided such commitment is evidenced/ authorized and guaranteed by the apex 'Parent Company'.

In case Bidder Company (Subsidiary Company) gets qualified and awarded the work package, the Parent/ Holding Company will be required to furnish an additional performance bank guarantee of value equivalent to 3% (three percent) of the Contract Price (as per Proforma enclosed as 'Performance Guarantee Form for Parent/ Holding Company Bank Guarantee' at Vol.I, Sec-VII, Bid Form & Other Forms of Bid Document), in addition to normal Performance Bank Guarantee to be submitted by the Bidder Company to the Employer besides entering into a separate Agreement (as per Proforma enclosed at Form-D of Vol-I, Sec-VII, Bid Form & Other Forms of Bid Document). The experience of subsidiary companies of the Parent/ Holding Company will be considered experience of the Parent/ Holding Company.

However, for fulfillment of financial criteria, financial evaluation vis a vis the requirement as stipulated above shall be done on the basis of consolidated printed Annual Report for the preceding 5 (five) years ending FY 2024-25 of the Parent Company/ Apex Parent Company submitted by the Bidder along with the Bid. Wherever the annual reports are prepared for Calendar Year, then the reports up to 2024 shall be considered.

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- 6.5 Authenticated documentary evidence in support of qualifying requirements, as mentioned under Clause 6.1 to 6.4 above, shall be submitted in Techno-Commercial Bids. The documents should be in the form of Certificate of Clients/Owner. Bids submitted without fulfilling the qualifying requirements shall be outright rejected.
- 6.6 Notwithstanding above, NEEPCO shall have the right to seek any other information/ testimonies, as may be required and non-submission/ refusal to submit these shall be treated as a non-responsive bid which may result in disqualification-
7. For ensuring highest degree of ethics in the bidding process as well during construction of tendered Works, all the bidders shall enter into an Integrity Pact with the Employer at the time of submission of Techno-Commercial Bids. For any grievances/complaints on this particular tender, bidders may officially communicate/ write to the Independent External Monitors of NEEPCO as given below, with a copy to the Tendering Authority at email ID: contract@neepco.co.in. Presently, the Employer has appointed the following two persons to act as Independent External Monitor (IEMs) for overseeing the compliance of obligations by the parties under the Integrity Pact. The contact address of the IEMs are as under:
- (i) Dr. Akhilesh Kumar Ambasht, IFoS (Retd.),
5606, Orchid Crescent, DLF-Phase-IV, Sector-27,
Gurugram-122009 (Haryana),
Mobile No. 8527324455/ 7042692007,
E-mail: aambasht89@rediffmail.com
- (ii) Shri Vijai Prakash Pathak, IRSS (Retd.)
House No 58, IRWO Sangam Vatika
Devprayagram, Jhalwa, Prayagraj-211012
Mobile No. 8800991000
E-mail: vppathak@hotmail.com
8. Interested bidders, who fulfil the qualifying requirements as mentioned under clause 6 above, may download the bid document from <https://etenders.gov.in> on bidder registration in the portal.
9. This tender is conducted for procurement of works. Therefore, the benefits admissible to MSE bidders in terms of Public Procurement Policy (for MSEs)- 2012 including relaxation on Prior Experience, Prior Turnover Criteria, purchase preference etc. shall not apply.

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10. Conditions for Class-I local supplier, Class-II local supplier & Non-Local Supplier as per Public Procurement (Preference to Make in India), Order 2017 issued vide notification No. P-45021/2/2017-PP (BE-II) dated 16-09-2020 of Ministry of Commerce and Industry, Department for Promotion of Industry and Internal Trade, Government of India, read in conjunction with Order No. A-1/ 2021-FSC-Part(5) Dated 16- 11-2021 of Ministry of Power, Government of India shall be as per Clause 3(iii).

11. The detailed scope of works and other terms and conditions are elaborated in the bid document. For any clarification related to terms and conditions of Bid Document, bidders are requested to send their queries online at <https://etenders.gov.in> under "Seek Clarifications" within the timeline stipulated in the system.

Alternatively, the bidders may also forward e-mail clearly stating their queries to tendering authority at e-mail id: contract@neepco.co.in.

12. Participation in Bids:

E-Tendering/E-Procurement:

This tender is being processed through e-tendering/e-procurement system. The bidding documents are to be downloaded from <https://etenders.gov.in> and bids are to be submitted/uploaded through above e-tendering system. Guidelines for e-tendering system are available on e-tender portal.

12.1 Registration for Participation in Bids:

- Bidders are required to enroll on the e-Procurement module of the Central Public Procurement Portal (URL: <https://etenders.gov.in/eprocure/app>) by clicking on the link "Online bidder Enrolment" on the CPP Portal which is free of charge.
- As part of the enrolment process, the bidders will be required to choose a unique username and assign a password for their accounts.
- Bidders are advised to register their valid email address and mobile numbers as part of the registration process. These would be used for any communication from the CPP Portal.
- Upon enrolment, the bidders will be required to register their valid Digital Signature Certificate (Class III Certificates with signing key usage) issued by any Certifying Authority recognized by CCA India (e.g. Sify / nCode / eMudhra etc.), with their profile.
- Only one valid DSC should be registered by a bidder. Please note that the bidders are responsible to ensure that they do not lend their DSC's to others which may lead to

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misuse.

- f) Bidder can then log in to the site through the secured log-in by entering their user ID/password and the password of the DSC / e-Token.

Bidders are requested to get themselves enrolled on the e-Procurement Portal (URL: <https://etenders.gov.in/eprocure/app>) well in advance and no extra time will be considered for submission of bids for the delay in enrolling on the e-Procurement portal.

For Registration and other e-procurement portal-related queries, bidders may contact NIC at:

Mr. Lastbornson Pyngrope
Functional Manpower (FMP),
National Informatics Centre, Meghalaya State Centre, Shillong
Mobile No. 9774764136
Email id: l.pyngrope29@gmail.com

12.2 Bid Fee:

For participation in this tender, Bidders shall have to pay a BID FEE (non-refundable) of INR 59,000.00 (Rs. Fifty Nine Thousand) only including 18% GST (SAC Code 9984) (NEEPCO Shillong GST NO.:17AAACN9991J1ZT). Applicable bank charges shall be borne by the bidder.

The bidder shall make the payment through "SB-COLLECT" of State Bank of India as per procedures/steps elaborated in Clause No. 12.3 below.

Payment of bid fee through other mode of payment like DD etc. will not be acceptable. During payment of bid fee through "SB-COLLECT" of State Bank of India, Bidders shall clearly indicate the NIB No. against which the bid fee is paid.

12.3 The procedure/steps for payment by SB-COLLECT of State Bank of India (for payment of Bid Fee, EMD):

Step-1	The bidder shall visit url/web page https://www.onlinesbi.com/prelogin/institutiontypedisplay.htm on any internet browser.
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एनटीपीसी लिमिटेड की पूर्ण स्वामित्व वाली सहायक कंपनी

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OFFICE OF THE EXECUTIVE DIRECTOR (CONTRACT & PROCUREMENT)

Step-2	State Bank Collect page will appear. Select "ALL India" for "State of Corporate/Institution". Select "PSU" for "Type of Corporate/Institution". Click "GO".
Step-3	In the new screen, select PSU Name as "North Eastern Electric Power Corporation Limited" and Submit.
Step-4	In the new screen, select Payment Category as "SHILLONG- PARTIES" in this case.
Step-5	New Screen will appear, here the bidder has to fill all the required information for the payment as under: a) Under Name of Payer: The Bidder is to filled up his Company/ Firm Name and Address. b) Under Short Details of Payment: The Bidder shall indicate BID FEE or EMD as applicable and the NIB No. (Example: for payment of EMD against NIB No., the bidder has to fill under this option as "EMD for NIB No.). c) Under Type of PAYER: The Bidder is to select VENDOR. d) Under CIN in case the Payer is a company: The bidder is to fill up his CIN in case of a company, otherwise may be kept blank. e) Under Payment amount: The bidders are to fill up the amount as per Bid Condition. f) Subsequent information for Name, Date of Birth/Incorporation, Mobile
Step-6	In the new screen, check the details and click "CONFIRM", if correct.
Step-7	The Multi Option Payment System will be available for making the payment. The Bidder may select option as per convenient and make the payment.

नॉर्थ ईस्टर्न इलेक्ट्रिक पावर कॉर्पोरेशन लिमिटेड

NORTH EASTERN ELECTRIC POWER CORPORATION LIMITED



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Step-8	After successful payment, the system will generate receipt. The receipts may also be generated from Reports- i.e. SB Collect (Request Report/ Download Report). This system generated receipt shall be downloaded for submission as per bid condition.
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13. SUBMISSION AND OPENING OF BIDS

Bidders shall prepare and submit their bids online in <https://etenders.gov.in> as per timeline mentioned in Clause 15 below. Submission of online bids is mandatory for consideration of the bids by NEEPCO.

Besides online submission, the documents required to be compulsorily submitted physically (offline mode) are stipulated in Clause 13.5, Sec-III(ITB) of the Bid Document:

14. BID VALIDITY:

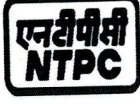
The bid shall be valid for a period of 180 (one hundred eighty) days from the date of opening of Techno-Commercial Bids.

15. TENDER TIMELINE:

a)	Date of commencement of downloading of Bid Document from https://etenders.gov.in	06.02.2026 from 14:00 Hours
b)	End date and time for downloading of Bid Document	Upto 14:00 Hours of 06.02.2026
c)	Pre Bid Meeting	From 11:00 Hours of 19.01.2026
d)	Last date & time of receipt of queries from prospective bidders	Upto 14:00 Hours of 30.01.2026
e)	Last date & time for submission of online bids	Upto 14:00 Hours of 06.02.2026
f)	Date & time for opening of Techno-Commercial bids online	At 14:00 Hours on 09.02.2026

नॉर्थ ईस्टर्न इलेक्ट्रिक पावर कॉर्पोरेशन लिमिटेड

NORTH EASTERN ELECTRIC POWER CORPORATION LIMITED



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g)	Date & time for opening of Price bids online	Date & time shall be intimated separately to those Techno-Commercially qualified bidders, who qualify in Techno-Commercial evaluation.
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In the event the last date specified for submission of offline documents and date of online opening of Techno-Commercial bids is declared as a closed holiday for NEEPCO, the last date for submission of offline documents and date of online opening of Techno-Commercial bids will be the following working day at the appointed times.

- Bidders are requested to visit <https://etenders.gov.in> and NEEPCO's website www.neepco.co.in, regularly for any subsequent notice of clarification/amendment/addendum/ corrigendum to this notice inviting bids.
- NEEPCO Ltd. may impose certain restrictions on the foreign companies participating in any form and their employees in view of the national security, in the project situated in the sensitive region and border areas. NEEPCO Ltd. shall obtain clearance of Govt. Of India regarding security implications prior to the qualification of such companies. NEEPCO Ltd. would evaluate and determine the optimum number of foreign employees required to be deployed at the works site, in the event of award or sub-contracted to foreign companies, keeping in view the requirements of works, location, and technical necessities. The number of foreign employees would be kept to a minimum and shall be limited to only technical/ supervisory staff. The foreign company shall provide the details of foreign nationals (passport details, job profile/ expertise, location and duration of stay, etc.) proposed to be engaged at the site.
- Submission of bids shall not automatically construe qualification for evaluation. NEEPCO Ltd reserves the right to reject any or all bids, or to annul the bidding process and reject all the bids for any justified and genuine grounds without thereby incurring any liability to the affected bidders, nor does it have any obligation to inform the bidders of the ground for the action of NEEPCO.
- NEEPCO reserves the right to conduct eRA to finalize the tender.


9.1.26
Executive Director
Contracts & Procurement